Special Council Meeting Agenda for Monday 20 June 2016





NOTICE OF MEETING SPECIAL COUNCIL MEETING

Dear Councillors

Notice is hereby given that a Special Meeting of Council will be held in the Council Chambers, Administration Centre, 2 Railway Road, Kalamunda on **Monday 20 June 2016 at 6.30pm**.

Dinner will be served prior to the meeting at 5.30pm.

Rhonda Hardy Chief Executive Officer 16 June 2016

Our Vision and Our Values

Our Vision

The Shire will have a diversity of lifestyle and people. It will take pride in caring for the natural, social, cultural and built environments and provide opportunities for people of all ages.

Our Core Values

Service - We deliver excellent service by actively engaging and listening to each other.

Respect – We trust and respect each other by valuing our difference, communicating openly and showing integrity in all we do.

Diversity – We challenge ourselves by keeping our minds open and looking for all possibilities and opportunities.

Ethics – We provide honest, open, equitable and responsive leadership by demonstrating high standards of ethical behavior.

Our Aspirational Values

Prosperity – We will ensure our Shire has a robust economy through a mixture of industrial and commercial development.

Harmony – We will retain our natural assets in balance with our built environment.

Courage - We take risks that are calculated to lead us to a bold new future.

Creativity - We create and innovate to improve all we do.



INFORMATION FOR THE PUBLIC ATTENDING COUNCIL MEETINGS

Welcome to this evening's meeting. The following information is provided on the meeting and matters which may affect members of the public.

If you have any queries related to procedural matters, please contact a member of staff.

Council Chambers – Seating Layout

| | Council | Chambers | | |
|-------------------------------------|---------------------|------------------|----------|------------------------|
| | | | | |
| | Rhonda Hardy CEO | Presiding Member | | |
| Staff | 8 | Waddell | | Staff |
| Cr Sue Bilich | | President | | Cr Michael Fernie |
| Cr Tracy Destree | | | P | Cr John Giardina |
| Cr Simon Di Rosso | 2 | | | Cr Geoff Stallard |
| Cr Dylan O'Connor | | | | Cr Allan Morton |
| Cr Sara Lohmeyer of the Press | | Cr No Town | | Cr Brooke O'Donnell |
| 6 | | | | |
| | Pu | blic Gallery | | shire of kalamunda |

Special Council Meetings – Procedures

- 1. All Council Meetings are open to the public, except for Confidential Items listed on the Agenda.
- 2. Members of the public who are unfamiliar with meeting proceedings are invited to seek advice prior to the meeting from a Shire Staff Member.
- 3. Members of the public are able to ask questions at a Special Council Meeting during Public Question Time on matters relating to the functions of this meeting.
- 4. To facilitate the smooth running of the meeting, silence is to be observed in the public gallery at all times except for Public Question Time.
- 5. All other arrangements are in general accordance with Council's Standing Orders, the Policies and decision of the Shire or Council.

Emergency Procedures

Please view the position of the Exits, Fire Extinguishers and Outdoor Assembly Area as displayed on the wall of Council Chambers.

In case of an emergency follow the instructions given by Council Personnel.

We ask that you do not move your vehicle as this could potentially block access for emergency services vehicles.

Please remain at the assembly point until advised it is safe to leave.

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1.0 OFFICIAL OPENING

2.0 ATTENDANCE, APOLOGIES AND LEAVE OF ABSENCE PREVIOUSLY APPROVED

3.0 PUBLIC QUESTION TIME

A period of not less than 15 minutes is provided to allow questions from the gallery on matters relating to the functions of this meeting. For the purposes of Minuting, these questions and answers will be summarised.

4.0 PETITIONS/DEPUTATIONS

5.0 ANNOUNCEMENTS BY THE MEMBER PRESIDING WITHOUT DISCUSSION

6.0 MATTERS FOR WHICH MEETING MAY BE CLOSED

6.1 Nil.

7.0 DISCLOSURE OF INTERESTS

7.1 Disclosure of Financial and Proximity Interests

- a. Members must disclose the nature of their interest in matters to be discussed at the meeting. (Sections 5.65 of the *Local Government Act 1995.*)
- b. Employees must disclose the nature of their interest in reports or advice when giving the report or advice to the meeting. (Sections 5.70 of the *Local Government Act 1995*.)

7.2 **Disclosure of Interest Affecting Impartiality**

a. Members and staff must disclose their interest in matters to be discussed at the meeting in respect of which the member or employee had given or will give advice.

8.0 REPORTS TO COUNCIL

Please Note: declaration of financial/conflict of interests to be recorded prior to dealing with each item.

Declaration of financial / conflict of interests to be recorded prior to dealing with each item.

SCM 06. Kalamunda Accountable: Long Term Financial Plan to 2026

| Previous Items | N/A |
|---------------------|---|
| Responsible Officer | Director Corporate Services |
| Service Area | Finance |
| File Reference | FI-BUD-014 |
| Applicant | N/A |
| Owner | N/A |
| Attachment 1 | Kalamunda Accountable - Long Term Financial Plan to 2026 |

PURPOSE

To adopt the Shire's Long Term Financial Plan to 2026 (LTFP) (Attachment 1).

BACKGROUND

- 2. The Shire of Kalamunda developed a number of Plans in June 2013 which set out the long-term strategic priorities and goals, based on the community's aspirations for the future. A long term financial plan is required to ensure these priorities can be funded in a sustainable manner.
- 3. *Kalamunda Accountable* is a rolling ten year financial plan. As the Annual Budget is adopted each year, a new year is required to be added to the LTFP. The intention of the LTFP is to indicate the Shire's long term financial sustainability and to allow early identification of financial issues. This will be the fourth year the Shire re-states its LTFP taking into account issues such as changes in priorities, assumptions, funding, borrowings, financial sustainability and legislative changes.
- 4. The LTFP is a required element of the Department of Local Government and Communities Integrated Planning Framework. Its place within the Framework is as an informing document of the Corporate Business Plan. The priority actions and projects set out in the Corporate Business Plan are dependent on the resources allocated within the Financial Plan.
- 5. The LTFP has itself been informed by:
 - The Shire's Local Planning Strategy, which includes projections for development and population growth;
 - The Asset Management Strategy and Plans, which sets out the resource requirements for maintenance of existing assets at expected service levels;
 - The Workforce Plan, which identifies the human resources required to deliver the Shire's normal operations and proposed future actions and projects.

DETAILS

- 6. The LTFP includes seven Key Financial Indicators. These indicators provide a measure of the Shire's sustainability and performance over the ten year span of the LTFP. Targets have been included to allow the projected ratios to be compared against a benchmark figure.
- 7. The LTFP also contains a Rate Setting Statement for the ten years. This sets out the projected revenues and expenditure, the estimated surplus or deficit at the end of each year and the amount that will be required to be raised from Shire Rates.
- 8. The LTFP has been developed on the basis of a number of key assumptions, which are set out in the LTFP. For example, assumptions have been made about the interest rate for investments, inflation rate, and future population growth. The annual review of the LTFP will ensure the projections are as accurate as possible, and the assumptions are reasonable.
- 9. The Integrated Planning Framework requires the LTFP be reviewed in conjunction with reviews to the Strategic Community Plan.

STATUTORY AND LEGAL CONSIDERATIONS

10. All local governments are required to produce a LTFP for the future under s5.56 (1) of the *Local Government Act 1995*. The *Local Government (Administration) Regulations 1996* stipulates the minimum requirements for a LTFP.

POLICY CONSIDERATIONS

11. Council Policy FIN1 – Accounting Policies sets out accounting definitions and parameters.

COMMUNITY ENGAGEMENT REQUIREMENTS

- 12. Public consultation was undertaken to formulate the various strategies which inform this LTFP (for example, the Strategic Community Plan). No specific public consultation was carried out in relation to the LTFP given the nature of the document.
- 13. The Department of Local Government and Communities does not require the Shire to advertise or consult on the LTFP.

FINANCIAL CONSIDERATIONS

14. *Kalamunda Accountable* sets a financial framework for the Shire's operations and projects. It includes indicators to measure and monitor the Shire's financial sustainability.

STRATEGIC COMMUNITY PLAN

Strategic Planning Alignment

15. Kalamunda Advancing: Strategic Community Plan to 2023

OBJECTIVE 6.8 – To ensure financial sustainability through the implementation of effective financial management, systems and plans.

- Strategy 6.8.1 Develop and regularly review the Long Term Financial Plan for the Shire.
- OBJECTIVE 6.3 To lead, motivate and advance the Shire of Kalamunda.
- Strategy 6.3.1 Develop and implement a wide variety of informing strategies and plans which benefit the community socially, economically and environmentally.

SUSTAINABILITY

Social Implications

16. The Shire's LTFP enables funding for planned upgrades, development and ongoing maintenance of Shire's Community Facilities.

Economic Implications

- 17. The LTFP enables the Shire to model different levels of service and program delivery to set priorities and determine what can be afforded in the short and long term.
- 18. The Financial Sensitivity analyses models the potential effect that changes within the economy will have on the LTFP.

Environmental Implications

19. The LTFP maintains an environmental Reserve Fund and a direct annual operational Budget over \$1 million per year

RISK MANAGEMENT CONSIDERATIONS

20. A LTFP should allow the early identification of financial issues, so they may be dealt with promptly. The Key Financial Indicators have been included will identify any potential sustainability issues (for example, over-reliance on grants or loans).

| Risk | Likelihood | Consequence | Rating | Action / Strategy |
|---|------------|-------------|--------|---|
| Funding budgeted for from State and Federal Government does not eventuate | Possible | Major | High | Grant funded projects will only commence once written commitments are received. |
| Costings for capital works projects have been under- stated | Possible | Major | High | Improved Asset Management procedures to ensure that project designs are well costed prior to implementation. If revised costings are higher than budgeted, the project budget could either be varied at budget review from internal savings to allow for project to progress if determined critical to the community, deferred to the following year or cancelled. |
| Non- compliance with Financial Regulations | Unlikely | Major | Medium | The budget report is scrutinised by the Shire to ensure all statutory requirements are met. |

OFFICER COMMENT

21. The LTFP is formulated on the basis the Shire of Kalamunda is operating in a tight economic environment. It is envisaged non-mining services will make up gaps in employment and be even beneficial to the Shire in attracting staff, contracts and resources.

Voting Requirements: Simple Majority

RECOMMENDATION

That Council:

1. Adopts the amended *Kalamunda Accountable: Long Term Financial Plan to 2026* (Attachment 1).

Moved:

Seconded:

Vote:

Attachment 1

Kalamunda Accountable: Long Term Financial Plan to 2026 <u>Click HERE to go directly to the document</u> Declaration of financial / conflict of interests to be recorded prior to dealing with each item.

SCM 07. Adoption of 2016/2017 Budget

| Previous Items Responsible Officer Service Area File Reference | N/A Director Corporate Services Finance |
|---|--|
| Applicant | N/A |
| Owner | N/A |
| Attachment 1 | Schedule of Fees and Charges – Community Facilities – 2016/2017 and Schedule of Fees and Charges – Statutory and Regulatory Charges – 2016/2017 |
| Attachment 2 | 2016/2017 Statutory Budget |

PURPOSE

1. To adopt the Municipal Fund Budget for the year ended 30 June 2017, representing the Financial Year 2016/2017, together with supporting schedules including striking of the Municipal Fund Rates, adoption of fees and charges and other consequential items arising from the budget papers. (Attachment 1 and 2).

BACKGROUND

2. The draft Budget has been compiled based on the principles and assumptions contained in the Kalamunda Accountable: Long Term Financial Plan (LTFP) to 2026.

These principles and assumptions included:

- Balanced Operating Budget with Reserve Funds being set aside annually.
- Operating and Capital expenditure funded by rates, grants, reserve funds and loan borrowings.
- The net profit or proceeds from land sales are transferred to reserve funds.
- Freehold land for future sale and development accounted for and disclosed separately and shall include all costs of land development.
- Reserves used primarily to fund future capital expenditure or specifically for the purpose for which it was created.
- Operating costs are set either by zero based budgeting principles or in line with CPI.
- Domestic Rubbish Charges set at cost recovery plus overheads and contributions to reserves.
- Interest on Investment calculated at 2.75%.
- Operating Grants based on prior period experiences and available information from funding agencies.
- Fees and Charges based upon statutory requirements or cost recovery indexed by CPI.

- Insurance calculated based on quotation received from the Shire's insurers.
- Salaries and Wages increases set in accordance with Enterprise Bargaining Agreements or contract market rates.
- Workforce growth has been restricted to minimise creation of new positions apart from changes internally for minor re-alignments dependent on resource requirements.
- Future population growth projections for calculating interim rates and planning approval revenues is based on 2-4% projected annual growth rate as detailed in the Kalamunda Accountable: Long Term Financial Plan to 2026.
- 3. The proposed differential rate basis within the Budget was presented to Council at its Budget workshop held on 16 May 2016.
- 4. Council at its meeting on 23 May 2016 resolved to advertise the proposed differential rates in line with the level of rate increase to be at 3% for the General categories, 5% for the Vacant category and 10% for the Commercial/Industrial category. The respective rates in the dollar for the individual categories were advertised by public notice for 2016/2017. Growth in the rates base is predicted to be 0.9%.
- 5. In accordance with Section 6.36 of the *Local Government Act 1995* the Shire advertised its intention to raise differential rates stating the purpose for each rate. This notice was advertised in the local newspaper for 21 days from 27 May 2015. No submissions were received; *Section 6.36(4)* of the *Local Government Act (1995)* provides a rate different to that advertised, may be adopted. There are no changes to the advertised rates.
- 6. The 2016/2017 draft Budget has been prepared in accordance with the presentations made to Councillors at a series of Budget Workshops.
- 7. Interest earnings will be significantly lower than the previous year's estimate due to:
 - Lower interest income from deposits with Approved Deposit taking Institutions (ADI's) where the returns are lower than forecasted. The cash rate was reduced by the Reserve Bank of Australia (RBA) in May 2016 by 25 basis points to a new low of 1.75%; and
 - The returns will be further constrained with the state of the Australian economy with an expectation the RBA cash rate will likely reduce by a further 25 to 50 basis points in the 2016/2017 financial year.
- 8. The Budget includes increases in utility charges and interest costs which are a direct result of the State Budget.

Utility costs increases of 4.5% on standard tariffs and street lighting have been partially absorbed by improved negotiation of contracts on contestable sites and retrofitting of some key buildings with more efficient lighting and air conditioning systems.

Interest costs are lower than the previous year which is as a result of no significant increases in the loan portfolio.

- 9. The 2016/2017 estimated operating result stands at a surplus of \$7,429,692 compared to the 2015/2016 Budget cash surplus of \$4,775,611. The return to a budget operating surplus has been achieved through the leadership taken by the Council in maintaining strong control over growth in operating expenditure and growing revenue streams.
- 10 Notwithstanding the forecast proceeds from land sales, it is still necessary, in the interim, that operating costs be funded from rate income. It should be noted that the Shire's rate in the dollar is still competitive as noted by the table below.

The major change in the categories is the merger of the industrial and commercial categories into one, now called Industrial/Commercial GRV. The combined category makes up 594 properties out of a total of 22,602 or 2.6% of the total rate base. This move will improve administrative efficiency.

11. Rates comparison table:

| | Rate Doll | | | | | | | |
|-----------------------|----------------------------|------|---------------------------------|------|------------------------------------|------|-------------------------------------|-------|
| | Kalamı Advert 2016/2 | ised | Swan Advertised 2016/2017 | | Belmont Advertised 2016/2017 | | Armadale Advertised 2016/2017 | |
| | | Min | | Min | | Min | | Min |
| | Cts | (\$) | Cts | (\$) | Cts | (\$) | Cts | (\$) |
| GRV General/ | | | | | | | | |
| Residential | 5.6892 | 865 | 6.7751 | 845 | 4.6289 | 790 | 8.265 | 1,117 |
| | | | | | | | | |
| GRV | | | | | | | | |
| Commercial/Industrial | 6.2326 | 1080 | 8.2835 | 1340 | 5.3695 | 930 | 9.010 | 1,117 |
| | | | | | | | | |
| GRV Vacant | 7.6125 | 730 | N/A | | N/A | | N/A | |

DETAILS

12. The Rate Setting Statement for the period ending 30 June 2017 shows the Shire's expenses have increased by 2.7% or \$1,505,645 compared to last year's budget.

| Budget 2016/2017 | \$57,229,029 |
|--------------------|--------------|
| Estimate 2015/2016 | \$55,275,913 |
| Budget 2015/2016 | \$55,723,384 |

- 13. Increases for all rates (including ex-gratia rates) will generate rate revenue of \$34.39 million. This represents the Shire's largest single source of funds and is essential for the Shire to deliver services, undertake capital works and to maintain the current level of maintenance of community facilities and reserves.
- 14. It should be noted that based on the updated Unimproved Value (UV) categories, Landgate have determined an overall decrease in values averaging 0.03%.

- 15. A new rates category which had been introduced in the 2013/2014 year for Vacant land continues with a rate in the dollar of 7.6125 cents. This was introduced to encourage development on vacant land within the Shire and the effects are being noted with a 17% reduction in the number of properties in this category over the last year.
- 16. The threshold for capitalisation of assets has been maintained at \$3,000 to better reflect the redundancy that occurs in technology and also the cost of assets in the current market.
- 17. Specific comments on some elements of the draft 2016/2017 Budget are as follows:
 - i. Adoption of Percentage for Reporting Material Variances – each financial year, a local government is to adopt a percentage or value, calculated in accordance with Australian Accounting Standards, to be used in statements of financial activity for reporting material variances. The level proposed for 2016/2017 is 10% or \$50,000 whichever is the greater.
 - The Budget makes provision for a short term loan for \$500,000 to pay ii. for technical studies required for the Forrestfield North area. The area will be undergoing a significant transformation with higher density housing and light industrial commercial zones. These will align with the Gateway Project and the new Forrestfield public train line.
 - The Capital Works Program has some key projects which are listed iii. below:
 - Parks projects including:

\$3,101,287

\$3,430,565

- o Hartfield Park Hockey fields
- o Jacaranda Springs Reserve
- o Stirk Park Masterplan
- Bibbulman Track Terminus Link
- Kostera Oval drainage/embankment
- Alan Anderson Park restoration
- o Kalamunda Club synthetic green
- o Reticulation renewal various
- Buildings projects including:
 - \$4,024,795 • Kalamunda District Library upgrade
 - o Hartfield Park Recreation Centre floor upgrade
 - Maida Vale Reserve Norm Sadler Pavilion upgrade
 - Hills BMX Club facilities upgrade
 - o Hartfield Park refurbish soccer clubrooms
 - o Hartfield Park refurbish hockey clubrooms
- Major road construction projects including:
 - Wittenoom Road Traffic Calming 0
 - Wandoo Road Traffic Treatments 0

- Abernethy Road/Grogan Intersection
- Kalamunda Road/Abernethy Road
- Railway Road/Elizabeth Street
- o Adelaide Street Traffic Treatments
- Mundaring Weir Road Reconstruction
- Abernethy Road Dual Carriageway Design
- o Kalamunda Town Centre Streetscape
- Welshpool Road wire rope
- Various road resurfacing projects
- Major drainage Kalamunda Town Centre \$1,000,000
- iv. Sanitation and Household Refuse Rubbish Rate. Details of the costs of this service are shown separately in the attached Budget. Both the standard and the pensioner charges have increased by 4.7% and 8.9% to \$510 and \$280 respectively. These increases are primarily necessitated by the significant increase by the State Government of the landfill levy on putrescible waste to \$60/Tonne from \$50/Tonne, inert waste to \$50/Tonne from \$40/Tonne effective from 1 January 2016.

The 50% pensioner discount, which was capped in 2015/2016, results in the rebate of \$230 being retained and is funded through an increase in the waste charge to all non-pensioner properties. This ensures the waste budget is cost neutral and not funded from the rates levied.

It is proposed to continue with the unlimited free tip passes for residential properties. The vouchers allow for waste to be taken to the Walliston Transfer Station or Red Hill Landfill Site in trailers (6x4), utilities or vans.

The Shire is also investing in new equipment to bring about:

- More efficiencies in the separation, movement and compaction of materials collected at the transfer station;
- Improved recycling at community groups, clubs and reserves.
- v. Significant Reserve Fund movements back to Municipal Funds are for:

| ٠ | Waste Management | \$198,596 |
|---|---|-----------|
| • | Building and maintenance projects | \$510,333 |
| • | Forrestfield Industrial Area Scheme Stage 1 | \$618,978 |
| • | Asset Enhancement Reserve | \$130,856 |

Estimated Year End Position – 30 June 2016 - The estimated unaudited year end (2015/2016) position is a cash surplus of \$3,282,233 against an opening position of a surplus of \$4,968,115 which shows the Shire is operating on a sustainable basis.

STATUTORY AND LEGAL CONSIDERATIONS

- 18. Section 6.2 of the *Local Government Act 1995* requires a local government to adopt its budget prior to 31 August each year.
- 19. Divisions 5 and 6 of Part 6 of the *Local Government Act 1995* refers to the setting of budgets and the raising of rates and fees and charges. The 2016/2017 Budget, as presented, is considered to meet these statutory obligations.

POLICY CONSIDERATIONS

20. The Budget has been developed based on the principles contained in the Kalamunda Accountable: Long Term Financial Plan to 2026.

COMMUNITY ENGAGEMENT REQUIREMENTS

- 21. The Shire has met its statutory obligations with respect to community consultation whereby a Notice of Intention to Levy Differential Rates was advertised in the local newspapers on 27 May 2016.
- 22. A period of 21 days was provided for public comment concluding on 17 June 2016. At the date of publishing the agenda for the Adoption of the Budget no submissions have been received.
- 23. Specific financial implications are as outlined in the Detail section of this report and in the attached 2016/2017 Budget document.

STRATEGIC COMMUNITY PLAN

Strategic Planning Alignment

24. Kalamunda Advancing: Strategic Community Plan to 2026

OBJECTIVE 6.8 To ensure financial sustainability through the implementation of effective financial management, systems and plans

Strategy 6.8.1 Develop and regularly review the Long Term Financial Plan for the Shire.

SUSTAINABILITY

Social Implications

25. The Budget has been developed to align with the prioritised needs of community infrastructure and services. Long term plans such as the Strategic Asset Management Plan and the Community Facilities Plan will be the strategic documents that identify and prioritise community infrastructure. Ongoing service reviews will continue to ensure community services are relevant and efficient.

Economic Implications

- 26. The Budget has been developed to align with the economic implications occurring in the Shire. The Budget addresses the ongoing development of future industrial land in Forrestfield, as well as land development opportunities throughout the Shire and also provides support to the Kalamunda Chamber of Commerce and the tourism industry.
- 27. The Local Planning Strategy will guide development within the Shire over the next 20 years.

Environmental Implications

28. The Budget has been developed to align with the environmental priorities outlined in the Shire's Strategic Plan. Funding has been allocated for a range of environmental initiatives within the operating program. An Environmental Reserve was established and additional funds from proceeds of land sales have been set aside to fund a greater level of environmental initiatives.

RISK MANAGEMENT CONSIDERATIONS

29.

| RiskLikelihoodConsequenceRatingAction / StrategyDeclining economy adversely impacts capacity of Ratepayers to pay rates.PossibleMajorHighMonthly management reports are reviewed by the Shire.Under- statement of capital works program.PossibleMajorHighDebt collection strategies are in place to assist ratepayers manage their debts to the Shire.Under- statement of capital works program.PossibleMajorHighImproved Asset Management procedures to ensure that project designs are well costed prior to implementation.If revised costings are higher than budgeted, the project budget could either be varied at budget review from internal savings to allow for project to progress if determined critical to the community, deferred to the following year or cancelled.Non- compliance with Financial RegulationsUnlikelyMajorMediumThe budget report is scrutinised by the Shire's Governance and Internal Audit departments to ensure that all statutory requirements are met. | | | | | |
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| Non- compliance withUnlikelyMajorMediumThe budget report is scrutinised by the Shire's Governance and Internal Audit departments to ensure that all statutory | program. | | | | |
| Non- complianceUnlikelyMajorMediumThe budget report is scrutinised by the Shire's Governance and Internal Audit departments to ensure that all statutory | | | | | prior to implementation. |
| compliancescrutinised by the Shire'swithGovernance and InternalFinancialAudit departments toRegulationsensure that all statutory | Non- | Unlikely | Major | Medium | higher than budgeted, the project budget could either be varied at budget review from internal savings to allow for project to progress if determined critical to the community, deferred to the following year or cancelled. |
| withGovernance and InternalFinancialAudit departments toRegulationsensure that all statutory | | UTIIKEIY | iviajui | weuluitt | o 1 |
| Financial Audit departments to Regulations ensure that all statutory | | | | | |
| Regulations ensure that all statutory | | | | | |
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| | | | | | 3 |

OFFICER COMMENT

- 30. The 2016/2017 Budget continues to reflect the decision taken by the Council in 2009 to address the issue of the historic under funding of asset maintenance and renewal. It continues the objective of delivering a responsible budget that enables further improvements to the Shire's financial ratios. A dedicated reserve called the Asset Enhancement Reserve has been created in 2015/2016 to allow the Shire to reduce the infrastructure gap.
- 31. The 2016/2017 Budget has been guided by the LTFP. The Plan provides a blueprint for effective long term financial planning which is in alignment with the Department of Local Government and Communities Integrated Planning Framework.
- 32. Following three years of significant growth in capital works projects which resulted in a depletion of the Shire's Reserves in 2011/2012, the Shire implemented its alternative funding strategy to develop and sell land assets. The Shire has been able to transfer significant proceeds to the Land and Property Reserve through the course of the past three years. The Shire is ensuring this work continues and has reflected this in the LTFP. However, for 2016/2017 there are no sales budgeted in light of the saturated housing market allowing for further development of the sites targeted.
- 33. Continued cash flow management will be crucial in 2016/2017 to ensure the Shire's Reserves are maintained. The Shire will ensure its operating income growth continues to exceed cash operating expenditure by closely monitoring and managing activities and programs.
- 34. The Councillor fees and allowances for 2016/2017 have been set in accordance with the Salaries and Allowances Tribunal determination of 12 April 2016.

2016/2017 BUDGET RECOMMENDATIONS

PART 1 – Councillor Fees and Allowances for 2016/2017

Voting Requirements: Absolute Majority

That Council:

| 1. | Pursuant to Section 5.99 of the <i>Local Government Act 1995</i> and I of the <i>Local Government [Administration] Regulations 1996</i> adop following annual fees for the payment of Councillors in lieu of ind meeting attendance fees:- | ts the |
|--------|---|----------------------|
| | Shire President Councillors | \$30,841 \$23,000 |
| 2. | Pursuant to Section 5.99A (b) of the <i>Local Government Act 1995</i> Regulations 34A and 34AA of the <i>Local Government [Administrate Regulations 1996,</i> adopts the following annual allowances:- | |
| | Telecommunications, Communication and Technology Allowance Travel Allowance | \$3,500 \$50 |
| 3. | Pursuant to Section 5.98 (5) (b) of the <i>Local Government Act 199</i> Regulation 33 of the <i>Local Government [Administration] Regulation</i> adopts the following annual local government allowance to be part to the annual meeting allowance:- | ons 1996, |
| | Shire President | \$62,727 |
| 4. | Pursuant to Section 5.98 (A) of the <i>Local Government Act 1995</i> a Regulation 33A of the <i>Local Government [Administration] Regula</i> adopts the following annual local government allowance to be pa to the annual meeting allowance:- | tions 1996, |
| | Deputy Shire President | \$15,682 |
| Moved: | | |

Seconded:

Vote:

PART 2 – Schedule of Fees and Charges for 2016/2017

Voting Requirements: Absolute Majority

That Council:

- 1. Pursuant to Section 6.16 of the *Local Government Act 1995,* adopts the Hall Hire, Community Recreation Facilities Charges and Reserve Hire Outdoor Activities Charges as per *(Attachment 1).*
- 2. Adopt the fees and charges for Regulatory and Other Services as per *(Attachment 1).*
- 3. Pursuant to *Regulation 53 of the Building Regulations 2012,* adopts a swimming pool inspection fee of \$38.
- 4. Pursuant to Section 6.51 of the *Local Government Act 1995* and Regulation 70 of the *Local Government [Financial Management] Regulations 1996,* impose an interest charge of 11% on all rates and service charges including the refuse charge, Waste Avoidance and Resource Recovery Levy and swimming pool inspection fee that are not paid by the due date.
- 5. Pursuant to Section 6.45 of the *Local Government Act 1995* and Regulation 67 of the *Local Government [Financial Management] Regulations 1996*, adopt an instalment administration charge where the owner has elected to the payment of rates and service charges through an instalment option by charging a:
 - (a) \$6 administration charge where a property owner elects to payment of rates and service charges on a two instalment option: or
 - (b) \$18 administration charge where a property owner elects to payment of rates and service charges on a four quarterly instalment option.
- 6. Pursuant to Section 6.45 of the *Local Government Act 1995* and Regulation 68 of the *Local Government [Financial Management] Regulations 1996*, adopt an instalment interest charge where the owner has elected to the payment of rates and service charges through an instalment option by charging 5.5% as prescribed.

Moved:

Seconded:

Vote:

PART 3 – Waste and Rubbish Charges for 2016/2017

Voting Requirements: Absolute Majority

That Council:

- 1. Pursuant to Section 67 of the *Waste Avoidance and Resources Recovery Act* 2007, adopt the following charges for the removal and deposit of domestic and commercial waste:
 - i. Domestic / Commercial Service
 - a. Ordinary domestic collection/disposal service including kerbside recycling service to be set at \$510 and any additional general waste bin at \$610 or recycling bin at \$165
 - b. Eligible pensioners a concession rate for the domestic collection/disposal service including kerbside recycling service of \$280. Additional services will be as specified above in (a).
 - c. Residential multi-unit and Residential other domestic collection/disposal service including kerbside recycling service to be set at \$485.
 - d. Residential multi-unit eligible pensioners a concession rate for the domestic collection/disposal service including kerbside recycling service of \$255.
 - e. Credit for residential properties who cannot access the skip bin service \$(38).
 - f. Commercial and Industrial collection and disposal of both general and recyclable waste service of \$960 and additional service for both general and recycling bin at \$1,175.
 - g. Community and sporting clubs collection and disposal of general waste will be \$1.38 per litre for a 120 Litre bin or \$0.28 for a 240 Litre recyclable waste bin.
 - h. Community Event collection and disposal of general waste will be \$185 for a 240 litre general Waste bin, \$103 for a 240 litre recycling waste bin and a \$107 additional fee for disposal of contaminated recycling waste bin.

ii. Walliston Transfer Station

The deposit of rubbish at Walliston Transfer Station and collection of specific items will be charged as follows:-

| Description – Resident charges only | | |
|--|--------|--|
| Collection of Whitegoods or Mattresses (up to 2 items) (non- | | |
| pensioner) | 22.50 | |
| Collection of Whitegoods or Mattresses (up to 2 items) | | |
| (pensioner) | 7.20 | |
| Standard Car & Motor Cycle Tyre, each (maximum of 5/entry) | 11.00 | |
| Four Wheel Drive Tyre, each (maximum of 5/entry) | 19.80 | |
| Truck Tyres, each (maximum of 2/entry) | 29.90 | |
| Compost Bin (including delivery) | 52.50 | |
| Worm Farm (including Delivery) | 145.00 | |

| Description – Non-Resident charges only | \$ |
|---|--------|
| Clean Greenwaste per tonne (minimum charge 0.5t = \$21.50) | 43.00 |
| Mixed Waste - Car/Station Wagon/Utes or Trailer only | 60.90 |
| Mixed Waste - Vehicle & Trailer combination - up to 7 x 5, no | |
| trucks | 108.00 |
| Mixed Waste – small trucks up to 2 tonnes | 119.00 |
| Mattress disposal fee (max 5/entry) | 20.00 |
| Standard Car & Motor Cycle Tyre, each (maximum of 5/entry) | 12.20 |
| Four Wheel Drive Tyre, each (maximum of 5/entry) | 23.70 |
| Truck Tyres, each (maximum of 2/entry) | 35.20 |

 Waste Avoidance and Resources Recovery Levy Adopt a levy of \$0.0004180 against the Property's GRV valuation as provided by Landgate.

Moved:

Seconded:

Vote:

PART 4 – Municipal Fund Budget For 2016/2017

Voting Requirements: Absolute Majority

That Council:

1. Pursuant to the provisions of Section 6.2 of the *Local Government Act 1995* and the Part 3 *Local Government [Financial Management] Regulations 1996,* adopt the Municipal Fund Budget as contained in *(Attachment 3),* Statutory Statements and Notes (including supplementary information) for the year ending 30 June 2017.

Moved:

Seconded:

Vote:

PART 5 – General and Minimum Rates, Instalment Payment Arrangements and Incentives for Early Payments for 2016/2017

Voting Requirements: Absolute Majority

That Council:

1. Pursuant to Sections 6.32, 6.33 6.34 and 6.35 of the *Local Government Act 1995* impose the following differential general and minimum rates on Gross Rental and Unimproved Values adopted for the purpose of yielding the deficiency disclosed by the Municipal Fund Budget Attachment 2.

| 1.1 | General Rates General - Gross Rental Values(GRV) Industrial/Commercial – GRV Vacant Land – GRV General - Unimproved Values (UV) Commercial – UV | 5.6892 cents in the dollar 6.2326 cents in the dollar 7.6125 cents in the dollar 0.3157 cents in the dollar 0.3729 cents in the dollar |
|-----|--|--|
| 1.2 | Minimum Rates General - Gross Rental Values(GRV) Industrial/Commercial – GRV Vacant Land – GRV General - Unimproved Values (UV) Commercial – UV | \$865 \$1080 \$730 \$865 \$1080 |
| 1.3 | Instalment Arrangements Pursuant to Section 6.45 of the <i>Local Government Act 1995</i> and Regulation 64(2) of the <i>Local Government (Financial Management)</i> <i>Regulations 1996</i> , nominate the following due dates for the payment of rates in full and by instalments:- | |
| | Full payment | 16 August 2016 |
| | <u>Two Payment Option</u> First Payment Second Payment | 16 August 2016 17 December 2016 |
| 1 4 | <u>Four Payment Option</u> First Payment Second Payment Third Payment Fourth (Final) Payment | 16 August 2016 17 October 2016 16 December 2016 17 February 2017 |
| 14 | Incentives for Farly Payment of Rates | |

- 1.4 Incentives for Early Payment of Rates Pursuant to Section 6.46 of the *Local Government Act 1995,* offers the following incentive prizes to ratepayers who have paid their rates in full.
 - 8 cash prizes of \$1,000 donated by the Shire of Kalamunda.
 - 1 cash prize of \$1,000 donated by the Commonwealth Bank of Australia.
 - 1 \$500 passbook account donated by the Bendigo Bank Forrestfield & High Wycombe Community Bank.
 - 2 double passes to concert preformed and donated by the Western Australian Symphony Orchestra.

Pursuant to Section 6.46 of the *Local Government Act 1995*, offers the following incentive prizes to ratepayers who register to receive their future rates notices electronically.

- 2 Samsung Galaxy TabA 8" 16GB WiFi Tablets
- 2 Apple iPad mini 2 16GB WiFi Tablets
- 5 Garmin Vivosmart HR Activity Trackers
- 1.5 Eligibility for inclusion in the rates incentive prize draw. That ratepayers who make rates payment in full by a week before the due date, being 9 August 2016, will be eligible for inclusion in the rates incentive prize draw.
- 1.6 Eligibility for inclusion in the eRates incentive prize draw. That ratepayers who register to receive future rates notices electronically a week before the due date of 9 August 2016, will be eligible for inclusion in the eRates incentive prize draw.
- 1.7 Eligibility of Elected Members and Staff to participate in rates incentive and eRates prize. That all Elected Members, staff of the Shire of Kalamunda and government bodies and their agencies be ineligible to be chosen as a winner of the early rate payment incentive or eRates prizes either as a sole or part owner of any property.

Moved:

Seconded:

Vote:

PART 6 – Material Variance Reporting for 2016/2017

| Voting Requirements: Absolute Majority | | |
|--|--|--|
| That Council: | | |
| 1. | In accordance with Regulation 34 of the <i>Local Government (Financial Management) Regulations 1996</i> , and AAS 5 set the material variance level to be used in statements of financial activity in the year 2016/2017 for reporting variances at 10% or \$50,000, whichever is the greater. | |
| Moved: | | |
| Seconded: | | |
| Vote: | | |

PART 7 – Capitalisation Threshold 2016/2017

Voting Requirements: Absolute Majority

That Council:

1. Adopt a capitalisation threshold of \$30,000 for Information Technology Software and \$3,000 for all other assets.

Moved:

Seconded:

Vote:

PART 8 – Proposal to Borrow Loan Funds

Voting Requirements: Absolute Majority

That Council:

1. Pursuant to S6.20(1) of the *Local Government Act 1995*, proposes to borrow \$500,000 to allow for technical studies in the Forrestfield North area.

Moved:

Seconded:

Vote:

Attachment 1

Schedule of Fees and Charges – Community Facilities - 2016/2017 and Charges – Statutory and Regulatory Charges 2016/2017

Click HERE to go directly to the document

Attachment 2

2016/2017 Statutory Budget

Click HERE to go directly to the document

9.0 MEETING CLOSED TO THE PUBLIC

10.0 CLOSURE